

!"#&/
4;O<548G=>3> 70AB>AC20==O ;V:0@AL:>3> 70A>1C

I^m®
(GALAVIT)

!,:04:
4VNG0 @5G>28=0: 0483V4@>DB0;078=4V>= =0B@VN;
1 AC?>78B>@i9 <iAB8BL 30;02VB (0483V4@>DB0;078=4V>= =0B@VN) 100 <3;
4>?>28=8: B25@489 68@.

V:0@AL:0 D>@<0. !C?>78B>@VW @5:B0L=V.
A=>2=V DI78:>-EVABV: AC?>78B>@VW 2V4 1V ;>3> 4> 1V ;>3> 7 6>2BC20B8< 2i4Bi=>< ;>;L>@C B>@?54>?>4V1=>W D>@<8 157 2848<8E 2:@0?;5=L=0 ?>74>26=L>7@V7V.

\$0@<0>B5@0?52B8G=0 3@C?0. AB8@8.
>4 % L03A X.

\$0@<0>:>3VG=V 2;0AB82>ABV.
\$0@<0>:>48=0
@5?0@0B<0T ?@>B870?0:L=V B0 V<<4C;NNGV 2;0AB82>ABV. >3>>A>2=0 4O 7C<>2;5=0 740B=iABN 4iOB8=0 DC=:FV>=0;L=>=<5B01>;VB8G=C 0:B82=VABL<0:@>D03V2. @8 70?0;L=8E 70E2>@N20==OE
?@5?0@0B>1>@B>=>=0 6-8 3>48= V=3V1CT =04;8H;>289 A8=B57 D0:B>@0=5:@>7C ?CE;8=, V=B5@;59;V=C-1, 0:B82=8E D>@< :8A=N 3V?5@0:B82>20=8<8 <0:@>D030<8, O:V 287=0G0NBL ABC%>L 70?0;L=8E
@50:FV9, WE F8;;:VG=VABL, 0 B0:>6 28@065=VABL V=B>:A8:0FVW. >@0;V70FVO DC=:FV>=0;L>3> AB0=C <0:@>D03V2 ?@872>48BL 4> 7=865==O 0CB>03@5AVWi @53C;0FVW DC=:FVW <0:@>D03V2.
4=>G0A=> ?@5?0@0B AB8ABL =59B>@DV;L=8E 3@0=C;>F8BV2, ?4A8;NT D03>F8B>7, ?V428ICT =5A?5F8DVG=C @578AB5=B=VABL >@30=V7V=D5:FV9=8E 70E2>@N20=L.
\$0@<0>:>:V=5B8:0.
\$0@<0>:48=0AB5@i30NBLAO ?@>BO3>< 72 3>48=.
@5?0@0B H284;> 282>48BLAO 7>@30=V7A=>2=> ?5@V>4=0?i2282545==O AB0=>28BL 40-60 E28;8=.

;V=VG=V E0@0:B5@8AB8:8.
>:070==O.
/: V<<4C;OB>@ C :>@N20=L:
28@07:>20 E2>@>10 H;C=:0 B0 420=04FOB8?0;>W :8H:8;
2V@CA=V 35?0B8B8 V !;
E@>=VG=V @5F8482CNGV 70E2>@N20==O, A?@8G8=5=V 2V@CA< 35@?5AC;
V=D5:FV9=>:70?0;L=V C @>35=VB0;L=V 70E2>@N20=O (C@5B@8B E;0W 5BV=>3VW, E;0AB0B8B);
?VA;O>?5@0FV9=0 @501V;VB0FVO E2>@8E 7<N <0B:8;
?VA;O>?5@0FV9=V 3=V9=>-.A5?B8G=V CA;;04=5=O B0 WE ?@>DV;0:B8:0;
E@>=VG=89 @5F8482CNG89 DC@C=C;L>7, 15H8E0.

@>B8?>:070==O.
V428I5=0 GCB;82VABL 4> @5G>28=, O:V 2E>4OBL 4> A;;04C ?@5?0@0BC; ?5@V>4 203VB=>ABV 01> 3>4C20==O 3@C44N.

70T<<4VO 7 V=H8<8 ;V:0@AL:8<8 70A>10<8 B0 V=HV 2848 270T<<4V9.
@8 >4=>G0A=>AC20=V <6;825 7=865==O :C@A>28E 4>7 0=B81V>B8:V2.
8?04:8 =5ACABV 7 V=H8<8 ;V:0@AL:8<8 ?@5?0@0B0<8 =5 2V47=0G5=V.

A>1;82>ABV 70AB>AC20==O.
0AB>AC20==O C ?5@V>4 203VB=>ABV 01> 3>4C20==O 3@C44N
@5?0@0B=5 70AB>A>2C20B8 C ?5@V>4 203VB=>ABV 01> 3>4C20==O 3@C44N.

40B=VABL 2?;820B8 =0 H284:VABL @50:FVW ?@8 :5@C20==V 02B>B@0=A?>@B× 01> V=H8<8 <5E0=V7<0<8.
0=8E =5<0T.

!?!>AV1 70AB>AC20==O B0 4>78.
0AB>A>2C20B8 4>@>A;878B>@V9 72V;L=8B8 2V4 :>=BC@=>W G0@C=>2>W C?0:>2:8 V ?>BV< 225AB8 C ?@O
>70 B0 B@820;VABL 70AB>AC20==O ?@5?0@0BC 70;568BL 2V4 BO6:>ABV B0 B@820>ABV 70E2>@N20==O.
@8 28@07:>2V9 E2>@>1V H;C=:0 B0 420=04FOB8?0;>W :8H:8: ?>G0B>20 4>70 C 3>AB@89 ?5@V>4 AB0=>28BL 200 <3 (2 AC?>78B>@VW) 1 @07 =0 4>1C ?@>BO3>< 2 4=V2, ?>BV< A;V4 ?5@59B8 =0 22545==O
?@5?0@0BC ?> 100<3 (1 AC?>78B>@V9) 7 V=B5@20;> 72 3>48=8. C@A AB0=>28BL 15-25 AC?>78B>@VW2 70;56=> 2V4 AB0=C ?0FVT=B0.
@8 2V@CA=8E 35?0B8B0E; ?>G0B>20 4>70 AB0=>28BL 200 <3 (2 AC?>78B>@VO) >4=>@07>2>, ?>BV< ?> 100 <3 (1 AC?>78B>@V9) 2 @078 =0 4>1C 4> :C?V@C20==O A8:A8:0FVW B0 70?0;5==O. >BV< <>6;825
?@>4>265==O :C@AC B5@0?VW C 4>7V 100 <3 (1 AC?>78B>@V9) 7 V=B5@20;> 72 3>48=8. C@A ;V:C20==O 20-25 AC?>78B>@VW2.
@8 E@>=V G=8E @5F8482CNG8E 70E2>@N20==OE, A?@8G8=5=8E 2V@CA× 35@?5AC: C ?5@HV 10 4=V2 ?> 100 <3 (1 AC?>78B>@V9) 1 @07 =0 4>1C, ?>BV< ?> 100 <3 (1 AC?>78B>@V9) G5@57 4>1C (15
AC?>78B>@VW2).
@8 V=D5:FV9=>:70?0;L=8E C@>35=VB0;L=8E 70E2>@N20==OH C@5B@8B E;0W 5BV=>3VW, E;0AB0B8B); ?>G0B>20 4>70 C 3>AB@89 ?5@V>4 AB0=>28BL 200 <3 (2 AC?>78B>@VO) 1 @07 =0 4>1C, ?@>BO3><
1-2 4=V2, ?>BV< ?> 1 AC?>78B>@VN 1 @07 =0 2-3 4=V. C@A ;V:C20==O 15-25 AC?>78B>@VW2 (2 70;56=>ABV 2V4 ABC?5=O BO6:>ABV ?0B>:>3VG=>3> ?@>F5AC).
5@V>4 ?VA;O>?5@0FV9=>W @501V;VB0FVW E2>@8E 7<<N<0B:8: 5 4=V2 ?> 1 AC?>78B>@VN 1 @07 =0 4>1C, ?>BV< ?> 1 AC?>78B>@VN G5@57 45=L. C@A ;V:C20==O 15 AC?>78B>@VW2.
@8 ?VA;O>?5@0FV9=8E 3=V9=>-.A5?B8G=8E CA;;04=5==OE B0 WE ?@>DV;0:B8FV; ?> 1 AC?>78B>@VN 1 @07 =0 4>1C ?@>BO3>< 5 4=V2 ?5@54 01> ?5@54 >?5@0FVTN, ?>BV< ?> 100 <3 (1 AC?>78B>@V9)
G5@57 1 45=L 5 AC?>78B>@V2, =040;V ?> 100<3 (1 AC?>78B>@V9) G5@57 72 3>48=8. C@A ;V:C20==O 15 AC?>78B>@VW2.
@8 E@>=V G=>7V, 15H8AV; 5 4=V2 ?> 1 AC?>78B>@VN 1 @07 =0 4>1C, ?>B< ?> 1 AC?>78B>@VN G5@57 45=L. C@A ;V:C20==O 20 AC?>78B>@VW2.

V/8.
@5?0@0B=5 70AB>A>2C20B8 4VB0

5@54>7C20==O.
> B5?5@VH=L>3> G0AC ?@> 28?04:8 ?5@54>7C20==O ?@5?0@0BC 0;02VB®=5 ?>2V4><;O>;AO.

>1VG=V @50:FVW.
?>>48=>:8E 28?04:0E <>6;82V 0;5@3VG=V @50:FVW.

"5@ABV.3 @>:8.

#<28 715@V30==O. 15@V30B8 C ACE>A2VB;0<VAFV ?@8 B5V =5 28I5 25 °l. 15@V30B8 C =54>ABC?=><C 4;0 4VB59<VAFV.

#?0:>2:0.
> 5 AC?>78B>@VW2 C 1;VAB5@V, ?> 2;1;VAB5@8 @07>< 7 V=AB@C:FVTN 4;0 70AB>AC20==O C ?0GFV :0@B>==V9.

0B53>@VO 2V4?CA:C. 57 @5F5?B0

8@>1=8:.
"«\$0@<5:A @C?».

MVAF57=0E>465==O 28@>1=8:0 B0 9>3> 04@5A0 20465==O 4VO;L=>ABV.
#:@0W=0, 08300, 8W2AL:0>1;., @8A?V;L, 2C; (52G5=0, 100.

002=8:.
"«l».

VAF57=0E>465==O 7002=8:0.
>AV9AL:0 \$545@0FVO, 123290, <. >A:20, BC?V: 03VAB@0;L=89 1-9, 1C4. 5. ;V