

!" #&/
4;O <548G=>3> 70AB>AC20==O ;V:0@AL:>3> 70A>1C

® \$"
(NIMID® FORTE)

!,:04:
4VNGV @5G>28=8: =V<5AC;V4 (nimesulide), B870=V48=C 3V4@>E;>@84 (tizanidine hydrochloride);
1 B01;5B:0
4>?>28=8: F5;N;>70 :@8AB0;VG=0, =0B@VN :@>A:0@<5;>70, <03=VN AB50@0B, :@5<=VN 4V>:A84
:>:>W4=89 1572>4=89.

V:0@AL:0 D>@<0. "01;5B:8.
A=>2=V DV78:>-EVABV: :@C3;V B01;5B:8 A2VB;>-6>2B>3> :>;L>@C, 3;04:V 7 >4=>3> 1>:C B0 7
B8A=5==O< «NF» 7 V=H>3>.

\$0@<0:>B5@0?52B8G=0 3@C?0. 5AB5@>W4=V ?@>B870?0;L=V B0 ?@>B8@52<0B8G=V 70A>18.
>4 "% 01.

\$0@<0:>;>3VG=V 2;0AB82>ABV.
\$0@<0:>48=0

V® \$>@B5 T :<1V=>20=8< ?@5?0@0B><, I> ?>T4=CT 420 ;V:0@AL:V 70A>18: =5AB5@>W4=89
?@>B870?0;L=89 70AV1 3@C?8<5B0=AC;LD>=0=V;V4V2 =V<5AC;V4 B0 @5;0:A0=B A:5;5B=>W W
4VW B870=V48=.

5E0=V7< 4VW =V<5AC;V4C.

V<5AC;V4 28O2;OT ?@>B870?0;L=C, 7=51>;N20;L=C B0 60@>7=86C20;L=C 4VN. V:C20;L=0 4VO =V
<5AC;V4C 7C<>2;5=0 B8<, I> 2V= 270T<>4VT 7 :0A:04< 0@0EV4=>=>2>W :8A;>B8 V 7=86CT
1V>A8=B57 ?@>AB03;0=48=V2 H;OE>< V=3V1VFW F8;>;>:A835=078.

5E0=V7< 4VW B870=V48=C.

"870=V48= @5;0:A0=B F5=B@0;L=>W 4VW,>A=>2=8< -@5F5?B>@8, 2V= ?@83=VGCT 282V;L=5==O 0
:8A;>B, O:V AB8@8 N<5B8;-D-0A?0@B0BC (NMDA-@5F5?B>@8). #=0A;V4>: FL>3> C A?8==>
?@83=VGCTBLAO ?>;VA8=0?B8G=0 ?5@540G0 A83=0;C, O:89 2V4?>2V40T 70 =04-CA <07V2 =0
@V2=V ==8E 72O7:V2, V B>=CA <07V2 7=86CTBLAO. "870=V48= T 5D5:B82=8< O: ?@8 3>AB@8E
1>;VA=8E A?07<0E < 07V2, B0: V ?@8 E@>=VG=V9 A?0AB8G=>ABV A?8==>>7>2>3> B0
F5@51@0;L=>3> ?>E>465==O. V= 7=86CT>?V@ ?0A82=8< @CE0<, ?@83=VGCT A?07< B0 ;;>=VG=V
AC4><8 B0 ?>:@0ICT A8;C 0:B82=8E A:>@>G5=L<□07V2.

\$0@<0:>:V=5B8:0.

V<5AC;V4.

>@30=V7AO30NG8 <0:A8<0;L=>W :>=F5=B@0FVW C ?;0748=8. > 97,5 % =V<5AC;V4C 72 07CTBLAO
7 1V;;0<8 ?;07<8. V<5AC;V4 0:B82=> <5B01>;V7CTBLAO C ?5GV=V 70 CG0ABN CYP2C9, V7>D5@
<5=BC F8B>E@>2=8< <5B01>;VB>< T ?0@03V4@>:A8?>EV4=5, O:5 B0:>6 <0T D0@<0:>;>3VG=C
0:B82=VABL. 5@V>4 =0?V2282545==O 2V4 3,2 4> 63>48=. V<5AC;V4 282>48BLAO 7 >@30=V7 50 %
2V4 ?@89=OB>W 4>78. ;87L:> 29 % 2V4 ?@89=OB>W 4>78 282>48BLAO 7 :0;>< C <5B01>;V7>20=>
48BLAO 7 >@30=V7?0FVT=V2 ;VB=L>3> 2V:C=5 7

"870=V48=.

"870=V48= H284:> 2A<>:BCTBLAO. 0:A8<0;L=V :>=F5=B@0FVW C ?;072V 4>AO30NBLAO ?@81;87=>
G5@57 1 3>48=C ?VA;O 70AB>AC20==O. !5@54=O 01A>;NB=0 1V>4>ABC?=VABL AB0=>28BL 34%.
2O7C20==O 7 1V;;0<8 ?;07<8 AB0=>28BL 30 %. @5?0@0B 707=0T H284:>3> B0 5:AB5=A82=>3>
<5B01>;V7;VB8 =50:B82=V. >=8 282>4OBLAO ?5@5206=> =8@:0<8 (70 %), C =5748BLAO 1;87L:> 2,7 %
B870=V48=C.

E2>@8E V7 =8@:>2>N =54>AB0B=VABN (:;V@5=A:@50B8=V=C <5=H5 25 <;/E2) A5@54=T
7=0G5==O <0:A8<0;L=>W :>=F5=B@0FVW C ?;07:07=8: C 74>@>28E 4>1@>2>;LFV2, 0 :V=F5289
?5@V>4 =0?V2282545==O ?>4>26CTBLAO ?@81;87=> 4> 14 3>48=, 2=0A;V4>: G>3> ?;>I0 ?V4 :@82>N
«:>=F5=B@0FVO G0A» (□U!) 7@>AB0T C A5@54=L> C 6 @07V2.

"870=V48= <5B01>;V7CTBLAO V7>D5@<5=B>< CYP1A2 C ?5GV=FV. # ?0FVT=BV2 V7 ?>@CH5==O<8
DC=:FVW ?5GV=:8 <>6CBL ?@>O2;OB8AO 1V;LH 28A>:V :>=F5=B@0FVW AC1AB0=FVW C ?;02V.
\$0@<0>:V=5B8G=V 40=V AB>A>2=> ?0FVT=BV2 ;VB=L>3> 2V:C >1<565=V.

;V=VG=V E0@0:B5@8AB8:8.

>:070==O.

>AB@89 1V;L, A?@8G8=5=89 A?07<> A:5;5B=8E <07V2. %2>@>10 5EB5@520. 5@B51@>0;3VW.

@>B8?>:070==O.

- V428I5=0 GCB;82VABL 4> 4VNG8E @5G>28= 01> 4> 1C4L-O:8E 4>?>28= ?@5?0@0BC.
- 50:FVW ?V428I5=>W GCB;82>ABV (1@>=E>A?07<, @8=VB, :@>?82O=:0) ?@8 70AB>AC20==V
0F5B8;A0;VF8;>2>W :8A;>B8 01> V=H8E =5AB5@>W4=8E ?@>B870?0;L=8E ?@5?0@0BV2 2 0=0
<=57V.
- 8@07:0 H;C=:0 01> 420=04FOB8?0;>W :8H:8 C D07V 703>AB@5==O, =0O2=VABL 2 0=0<=57V
28@07:8, ?5@D>@0FVW 01> :@>2>B5GV C B@02=>
- (;C=:>2>:-8H:>2V :@>2>B5GV 01> ?5@D>@0FVW 2 0=0<=57V, ?>2O70=V V7 ?>?5@54=V<
70AB>AC20==O< =5AB5@>W4=8E ?@>B870?0;L=8E 70A>1V2.
- 0O2=VABL 2 0=0<=57V F5@51@>20A:C;O@=8E :@>2>B5G 01> V=H8E :@>2>28;82V2, 0 B0:>6
70E2>@N20=L, I> AC?@>2>46CNBLAO :@>2>B>G82VABN.
- "O6:V ?>@CH5==O DC=:FVW ?5GV=:8 (?5GV=:>20 =54>AB0B=VABL); 35?0B>B>:A8G=V
@50:FVW =0 =V<5AC;V4 2 0=0<=57V; >4=>G0A=5 70AB>AC20==O 70A>1V2 7 ?>B5=FV9=>N
35?0B>B>:A8G=>N 4VTN.
- "O6:V ?>@CH5==O 73>@B0==O :@>2V.
- "O6:0 A5@F520 =54>AB0B=VABL.
- "O6:5 ?>@CH5==O DC=:FVW =8@>:.
- ;:>3>;V7<; =0@:>B8G=0 70;56=VABL.
- V428I5=0 B5B0/01> 3@8?>?>4V1=V AB0=8.
- V4>7@0 =0 3>AB@C EV@C@3VG=C ?0B>;>3VN.
- 4=>G0A=5 70AB>AC20==O 7 D;C2>:A0< B0 F8?@>D;>:A0F8=>

70T<>4VO 7 V=H8<8 ;V:0@AL:8<8 70A>10<8 B0 V=HV 2848 270T<>4V9.

70T<>4VW, ?>2O70=V 7 =V<5AC;V4>

>@B8:>AB5@>W48: ?V428ICTBLAO @878: 28=8=:5==O 28@07:8 B@02=>3> B@0:BC 01> :@>2>B5GV.
=B8B@><1>F8B0@=V 70A>18 B0 A5;5:B82=V V=3V1VB>@8 72>@>B=>3> 70E>?;5==O A5@>B>=V=C (
SSSRIs): 71V;LHCTBLAO @878: 28=8=:5==O :@>2>B5G C B@02=>

=B8:>03C;O=B8: <>6CBL ?V4A8;N20B8 4VN 0=B8:>03C;O=BV2, B0:8E O: 20@D0@8= 01>
0F5B8;A0;VF8;>20 :8A;>B0, G5@57 I> B0:0 :<1V=0FVO ?@>B8?>:070=0 E2>@8< V7 BO6:8<8 @>7;040
<8 :>03C;OFVW. /:I> B0:>W :<1V=>20=>W B5@0?VW =5 <>6=0 C=8:=CB8, =5>1EV4=> ?@>2>48B8
@5B5;L=89 :>=B@>;L ?>:07=8:V2 73>@B0==O :@>2V.

VC@5B8G=V 70A>18, V=3V1VB>@8 0=3V>B5=78=?5@5B2>@N20;L=>3> D5@<5=BC B0

0=B03>=VAB8 0=3V>B5=78=C. <>6CBL ?>A;01;N20B8 4VN 4VC@5B8:V2 B0 V=H8E

0=B83V?5@B5=782=8E ?@5?0@0BV2. # 45O:8E E2>@8E V7 ?>3V@H5=>N DC=:FVTN =8@>:

(=0?@8;:04 C 7=52>4=5=8E E2>@8E 01> ?0FVT=BV2 ;VB=L>3> 2V:C) ACAC20==O V=3V1VB>@V2 \$,
0=B03>=VABV2 0=3V>B5=78=C 01> @5G>28=, I> ?@83=VGCNBL A8AB5>:A835=078, <>65

A?@8G8=8B8 ?>40;LH5 ?>3V@H5==O DC=:FVW =8@>: B0 3>AB@C =8@>:2C =54>AB0B=VABL, O:0,
O: ?@028;>, T >1>@>B=>N. &V 270T<>4VW A;V4 2@0E>2C20B8 B>4V, :>;8 E2>@89 70AB>A>2CT V®
\$>@B5 AC 7 V=3V1VB>@0<8 \$ G8 0=B03>=VAB0<8 0=3V>B5=78=C . !;V4 1CB8 4C65 >15@56=8<,
70AB>A>2CNG8 B0:C :<1V=0FVN, >A>1;82> ?0FVT=B0< ;VB=L>3> 2V:C. %2>@V ?>28==V >B@8
AB0B=N :V;L:VABL @V48=8, 0 =8@:>2C DC=:FVN B@510 @5B5;L=> :>=B@>;N20B8 ?VA;O ?>G0B:C
70AB>AC20==O B0:>W :<1V=0FVW. V<5AC;V4 B82> ?>A;01;NT 4VN DC@>A5I>4> 282545==O

=0B@VN B0 <5=H>N N 282545==O :0;VN, 0 B0:>6 7<5=HCT 4VC@5B8G=89 5D5:B. !CAC20==O
DC@>A5® \$>@B5 E2>@8< V7 ?>@CH5==O< =8@:>2>W 01> A5@F52>W DC=:FVW 28<030T
>15@56=>ABV.
74>@>28E 4>1@>2>;LFV2 =V<5AC;V4 H284:> 7=86CT 5D5:B DC@>A5N =0 282545==O :0;VN, 0 B0:>6
7=86CT A5G>3V==C 4VN. 4=>G0A=5 70AB>AC20==O =V<5AC;V4C B0 DC@>A548BL 4> 7<5=H5==O
(?@81;87=> =0 20 %) ?>IV ?V4 :@82>N «:>=F5=B@0FVO G0A» (AUC) B0 7=865==O :CW 5:A:@5FVW
DC@>A52>3> ::V@5=AC DC@>A5
@5?0@0B8 ;VBVN. C;8 ?>2V4<;5==O ?@> B5, I> 7<5=HCNBL ::V@5=A ;VBVN, I> ?@872>48BL 4>
71V;LH5==O @V2=O ;VBVN 2 ?;07:A8G=>ABV ;VBVN. @8 ?@87=0G5==V ?@5?0@0BC V® \$>@B5
E2>@8<, O:V >B@8
5<0T ::V=VG=> 7=0GCI>W 270T<>4VW 7 3;V15=::0<, B5>DV;V=×, 20@D0@8=×, 483>:A8=×, F8
<5B848=×< B0 0=B0F84=8<8 ?@5?0@0B0<8 (:×<1V=0FVO 0;Nin vivo.
V:8, I> T AC1AB@0B0<8 D5@<5=BC CYP2!9. V<5AC;V4 ?@83=VGCT 0:B82=VABL D5@<5=BC CYP2!9.
@8 >4=>G0A=>AC20==V V® \$>@B5 7 ;V:0<8, I> T AC1AB@0B0<8 FL>3> D5@<5=BC, :=F5=B@0FVO
WE C ?;07@07V, :>;8 =V<5AC;V4 ?@87=0G0TBLAO <5=H5 =V6 70 24 3>48=8 4> 01> <5=H5 =V6 70
24 3>48=8 ?VA;O ?@89>>A:V;L:8 <>6;825 ?V428I5==O @V2=O >AB0==L>3> C A8@>20BFV :@>2V B0
71V;LH5==O 9>3> B>:A8G=>ABV.
?>A?>@8=8.
V<5AC;V4 <>65 ?V428IC20B8 =5D@>B>:A8G=VABL F8::>A?>@8=V2 G5@57 9>3> 2?;82 =0 =8@:>2V
?@>AB03;0=48=8.
?;82 V=H8E ?@5?0@0BV2 =0 =V<5AC;V4.
>A;V465==O in vitro 70A2V4G8;8, I> =V<5AC;V4 28BVA=OTBLAO 7;1CB0<, A0;VF8;>2>N :8A;>B>N B0
20;L?@>T2>N :8A;>B>N. 5 482;OG8AL =0 B5, I> FV 270T<>4VW 1C;8 287=0G5=V C ?;072V, 707=0G5=V
5D5:B8 =5 A?>AB5@V30;8AO 2 ?@>F5AV ::V=VG=>3> 70AB>AC20==O ?@5?0@0BC.
70T<>4VW, ?>2O70=V 7 B870=V48=×<
=3V1VB>@8 CYP1A2. 4=>G0A=5 70AB>AC20==O 2V4><8E V=3V1VB>@V2 CYP1A2 <>65 ?V428I8B8
@V25=L B870=V48=C C ?;072V. V428I5==O @V2=O B870=V48=C C ?;072V <>65 ?@8725AB8 4> ?>O28
A87C20==O, B0:8E O: ?>4>265==O V=B5@20;C QT.
\$:C2>:A0D;>:A0F8=: >4=>G0A=5 70AB>AC20==O 7 B870=V48=×< ?@>B8?>:070=5.
=B80@8B40@>=, <5:A8;5B8=, ?@>?0D5=>=): >4=>G0A=5 70AB>AC20==O 7 B870=V48=×< =5 @5:>
<5=4>20=5.
&8<5B848=: >4=>G0A=5 70AB>AC20==O 7 B870=V48=×< =5 @5:><5=4>20=5.
\$B>@EV=>;>=8 (5=>:A0F8=, ?5D;>:A0F8=, =>@D;>:A0F8=): >4=>G0A=5 70AB>AC20==O 7 B870=V48=>
< =5 @5:><5=4>20=5.
>D5>:A81: >4=>G0A=5 70AB>AC20==O 7 B870=V48=×< =5 @5:><5=4>20=5.
5@>@0;L=V :=B@0F5?B828: >4=>G0A=5 70AB>AC20==O 7 B870=V48=×< =5 @5:><5=4>20=5.
"8::>?V@848=: >4=>G0A=5 70AB>AC20==O 7 B870=V48=×< =5 @5:><5=4>20=5.
=4C:B>@8 CYP1A2. 4=>G0A=5 70AB>AC20==O 2V4><8E V=4C:B>@V2 CYP1A2 <>65 7=86C20B8
@V25=L B870=V48=C C ?;072V. =865==O @V2=O B870=V48=C C ?;072V <>65 ?@8725AB8 4> 7=865==O
9>3> B5@0?52B8G=>3> 5D5:BC.
=B83V?5@B5=782=V ?@5?0@0B8 (2::NG0NG8 4VC@5B8:8): >4=>G0A=5 70AB>AC20==O 7
B870=V48=×< <>65 V=:>;8 A?@8G8=8B8 0@B5@V0;L=C 3V?>B5=7VN V 1@048:0@4VN. # 45O:8E
?0FVT=BV2, O:V >B@84=>G0A=5 ;V:C20==O 0=B83V?5@B5=782=8<8 ?@5?0@0B0<8,
A?>AB5@V30;8AO @8:>H5B=0 0@B5@V0;L=0 3V?5@B5=7VO B0 @8:>H5B=0 B0EV:0@4VO ?@8
@0?B>2V9 2V4:@5<8E 28?04:0E @8:>H5B=0 0@B5@V0;L=0 3V?5@B5=7VO <>65 28::8:0B8 V=AC;LB.
8D0. 4=>G0A=5 70AB>AC20==O B870=V48=C 7 @8D0< <>65 ?@8725AB8 4> 50 % 7=865==O
:=F5=B@0FVW B870=V48=C. "0:8< G8=×<, B5@0?52B8G=89 5D5:B <>65 1CB8 7=865=89 ?@8
70AB>AC20==V @8D0B03>< B5@0?VW ?@5?0@0B>< V® \$>@B5, I> <>65 1CB8 ::V=VG=> 70G8<8<
4;O 45O:8E ?0FVT=BV2. "@820;>3> >4=>G0A=>3> 70AB>AC20==O A;V4 C=8:0B8, 0 O:I> 2>=>
=5>1EV4=5, B> A;V4 4C65 >15@56=> :>@53C20B8 4>7C20==O.
0;V==O. 0AB>AC20==O B870=V48=C ?@872>48BL 4> 7=865==O 9>3> A8AB5<=>3> 2?;82C C
G>;>2V:V2, O:V ?0;OBL (1V;LH5 10F830@>: =0 4>1C).

V:0@AL:V 70A>18 F5=B@0;L=>W 4VW (A540B82=V B0 A=>4V9=V 70A>18 (15=7>4V075?V= 01>
10:;>D5=), 0=B83VAB0B@>?=V 70A>18, =0@>:B8G=V 70A>18). 4=>G0A=5 70AB>AC20==O 7
B870=V48=><<65 ?>A8;N20B8 5D5:B8 :>6=>3> 7 ?@5?0@0BV2 B0 ?>A8;N20B8 A=>4V9=89 5D5:B
B870=V48=C.
::>3>;L. @8 B5@0?VW ?@5?0@0B>< V® \$>@B5 A;V4 CB@8<0B8AO 2V4 26820==O 0;:>3>;N, >A:V;L:8
5D5:B B870=V48=C <<65 =5?5@5410G5=> 71VG=8E @50:FV9.
α-2 04@5=5@3VG=V 03>=VAB8 (=0?@8:;04 :;>=V48=): A;V4 C=8:0B8 >4=>G0A=>3> ?@87=0G5==O
B870=V48=C C 7207:C 7 ?>B5=V9=8< 048B82=8< 3V?>B5=782=8< 5D5:B>

A>1;82>ABV 70AB>AC20==O.

;O =V<5AC;V4C.

51060=V ?>1VG=V 5D5:B8 <<6=0 725AB8 4> 70AB>A>2CNG8 =09<5=HC 5D5:B82=C 4>7C ?@>BO3<<
=09:>@>BH>3> ?5@V>4C G0AC, =5>1EV4=>3> 4;O :>=B@>;N A8@N20==O.

@8 2V4ACB=>ABV 5D5:B82=>ABV ;V:C20==O (7<5=H5==O A8<0B8:8 70E2>@N20==O) B5@0?VN
?@5?0@0B>< A;V4 ?@8?8=8B8.

V4 G0A ;V:C20==O?@5?0@0B>< V® \$>@B5 @5:><5=4CTBLAO C=8:0B8 >4=>G0A=>3>

70AB>AC20==O 35?0B>B>:A8G=8E ?@5?0@0BV2, 0 B0:>6 CB@83>;N. 0AB>AC20==O <<65 <0A:C20B8
?V428I5==O B52070=5 7 D>=>2>N 10:B5@V0;L=>N V=D5:FVTN. # @07V ?V428I5==O B5 ?>O28

3@8?>?>4V1=8E A8A>2CNBL =V<5AC;V4, ?@89>< ?@5?0@0BC V® \$>@B5 =5>1EV4=> 2V4
C;8 ?>2V4><;5==O ?@> A5@9>7=V @50:FVW 7 1>:C ?5GV=:8 ?V4 G0A ;V:C20==O =V<5AC;V4><, C B>

=0A;V4:><. %2>@V, C O:8E A?>AB5@V30NBLAO A8<8, AE>6V =0 A8<8 C@065==O ?5GV=:8, B0:V O:
0=>@5:AVO, =C4>B0, 1;N20==O, 1V;L C 682>BV, 2B×;N20=VABL, B5<=89 :>;V@ A5GV, B0 E2>@V, C
O:8E 40=V ;01>@0B>@=8E 0=0;V7V2 DC=:FVW ?5GV=:8 2V4E8;ONBLAO 2V4 =>@<0;L=8E 7=0G5=L,
?>28==V ?@8?8=8B8 ?@89>< ?@5?0@0BC V® \$>@B5. >2B>@=5 ?@87=0G5==O =V<5AC;V4C B0:8<
E2>@8< ?@>B8?>:070=5. V4 G0A ;V:C20==O =V<5AC;V4>< E2>@89 ?>28=5= CB@8AC20==O V=H8E
0=0;35B8:V2. !;V4 C=8:0B8 AC?CB=L>3> 70AB>AC20==O V=H8E , C B>@V2 F8:;>;>:A835=078-2.

%2>@V, O:V 70AB>A>2CNBL =V<5AC;V4 V C O:8E 7028;8AO 3@8?>?>4V1=V A8<8, ?>28==V

?@8?8=8B8 9>3> 70AB>AC20==O.

E2>@8E ;VB=L>3> 2V:C ?V428I5=0 G0AB>B0 =51060=8E @50:FV9 =0 , >A>1;82> F5 AB>ACTBLAO
<<6;828E :@>2>B5G B0 ?5@D>@0FV9 C B@02=>

8@07:0, :@>2>B5G0 01> ?5@D>@0FVO C B@02=>ABV). 878: ?>4V1=8E O28I 71V;LHCTBLAO @07><
7V 71V;LH5==O< 4>78 C E2>@8E, O:V <0NBL 2 0=0<=57V 28@07:C C B@02=>A>1;82> CA:;04=5=C

:@>2>B5G5N 01> ?5@D>@0FVTN, 0 B0:>6 C E2>@8E ;VB=L>3> 2V:C. "0:8< E2>@8< ;V:C20==O A;V4
@>7?>G8=0B8 7 =09<5=H>W 5D5:B82=>W 4>78. ;O F8E E2>@8E, 0 B0:>6 4;O B8E, EB> ?@89<0T
?0@0;5;L=> =87L:V 4>78 0F5B8;A0;VF8;>2>W :8A;>B8 G8 V=H8E ?@5?0@0BV2, I> 71V;LHCNBL @878:
28=8:=5==O CA:;04=5=L 7 1>:C B@02=>3> B@0:BC, A;V4 @>73;O=CB8 <<6;82VABL :<1V=>20=>W
B5@0?VW V7 70AB>AC20==O< 70E8A=8E @5G>28=, =0?@8:;04 ?@>AB>;C 01> V=3V1VB>@V2
?@>B>=>W ?>

%2>@V 7 B>:A8G=8< C@065==O< B@02=>3> B@0:BC, >A>1;82> ?0FVT=B8 ;VB=L>3> 2V:C, ?>28==V
?>2V4><;OB8 ?@> 1C4L-O:V =5728G=V A8<8, I> 28=8:0NBL 2 4V;O=FV B@02=>3> B@0:BC, >A>1;82>

?@> :@>2>B5GV. &5 >A>1;82> 206;82>=0 ?>G0B:>28E AB04VOE ;V:C20==O. %2>@8E, O:V ?@89
<0NBL AC?CB=V ?@5?0@0B8, I> ?V428ICNBL @878: 28=8:=5==O 28@07:8 01> :@>2>B5GV, B0:V O:

:>@B8:>AB5@>W48, 0=B8:>03C;O=B8, A5;5:B82=V V=3V1VB>@8 72>@>B=>3> 70E>;5==O
A5@>B>=V=C, 0=B8B@><1>F8B0@=V 70A>18 (0F5B8;A0;VF8;>20 :8A;>B0), ?>B@V1=> ?@>V=D>@
?@> =5>1EV4=VABL 4>B@815@56=>ABV ?@8 70AB>AC20==V =V<5AC;V4C.

@07V 28=8:=5==O C E2>@>3>, O:89 >B@8® \$>@B5, :@>2>B5GV 01> 28@07:8 B@02=>3> B@0:BC
;V:C20==O ?@5?0@0B>< A;V4 ?@8?8=8B8.

7 >15@56=VABN?>B@V1=> ?@87=0G0B8 E2>@8< V7 E2>@>1>N @>=0 01> V7 =5A?5F8DVG=8<
28@07:>28< :>;VB>< 2 0=0<=57V, >A:V;L:8 =V<5AC;V4 <<65 ?@8725AB8 4> WE 703>AB@5==O.

4=>G0A=5 70AB>AC20==O =V<5AC;V4C 7 V=H8<8 ;V:0@AL:8<8 70A>10<8, B0:8<8 O: ?5@>@0;L=V
:>=B@0F5?B828, 0=B8:>03C;O=B8, 0=B803@530=B8, <<65 A?@8G8=8B8 703>AB@5==O E2>@>18

@>=0 B0 V=H8E 70E2>@N20=L B@02=>3> B@0:BC.

%2>@V 7 0@B5@V0;L=>N 3V?5@B5=7VTN B0/01> A5@F52>N =54>AB0B=VABN 2 0=0<=57V, 0 B0:>6
E2>@V V7 70B@8N @V48=8 2>@30=V7?>B@51CNBL 2V4?>2V4=>3> :>=B@>;N AB0=C V

:>=AC;LB0FVW ;V:0@O.

40=V ?@> B5, I> 45O:V , >A>1;82> C 28A>:8E 4>70E B0 ?@8 B@820;>AC20==V, <>6CBL V=:>;8
?@8725AB8 4> 28=8:=5==O 0@B5@V0;L=8E B@><1>B8G=8E 5?V7>4V2, =0?@8::04 V=D0@:BC :0@40
B0 V=AC;LBC. ;O 28::NG5==O @878:C 28=8:=5==O B0:8E O28I ?@8 70AB>AC20==V =V<5AC;V4C
40=8E =54>AB0B=L>.
%2>@8< V7 =5:=>B@>;L>20=>N 0@B5@V0;L=>N 3V?5@B5=7VTN, 3>AB@>N A5@F52>N
=54>AB0B=VABN, 2AB0=>2;5=>N VH5N E2>@>1>N A5@FO, 70E2>@N20==O<8 ?5@8D5@8G=8E
0@B5@V9 B0/01> F5@51@>20A:C;O@=<8< 70E2>@N20==O<8, =V<5AC;V4 ?>B@V1=> ?@87=0G0B8
?VA;O @5B5;L=>W >FV=:8 AB0=C. &5 B0:>6 AB>ACTBLAO E2>@8E V7 D0:B>@0<8 @878:C
@>728B:C A5@F52>-AC48==8E 70E2>@N20=L, =0?@8::04 ?@8 0@B5@V0;L=V9 3V?5@B5=7VW,
3V?5@;V?V452>
%2>@8< V7 ?>@CH5==O< DC=:FVW =8@>: 01> V7 A5@F52>N =54>AB0B=VABN ?@5?0@0B A;V4
?@87=0G0B8 7>15@56=VABNC 7207:C 7 <>6;82VABN ?>3V@H5==O =8@>:2>W DC=:FVW. #@07V
?>3V@H5==O AB0=C E2>@>3> ;V:C20==O ?>B@V1=> ?@8?8=8B8.
0 ?0FVT=B0<8 ;VB=L>3> 2V:C=5>1EV4=> ?@>2>48B8 @5B5;L=V A?>AB5@565==O G5@57
<>6;82VABL @>728B:C :@>2>B5G B0 ?5@D>@0FV9 B@02=>3> B@0:BC, ?>3V@H5==O DC=:FVW
=8@>:, ?5GV=:8 01> A5@FO. A:V;L:8 =V<5AC;V4 <>65 2?;820B8 =0 DC=:FVN B@><1>F8BV2, 9>3>
A;V4 7>15@56=VABN ?@87=0G0B8 E2>@8< V7 35<>@03VG=8< 4V0B57>2C :8A;>BC ?@8
?@>DV;0:B8FV A5@F52>-AC48==8E 70E2>@N20=L.
C;8 ?>2V4><;5==O ?@> @V4:VA=V 28?04:8 B06:8E H:V@=8E @50:FV9 ?@8 70AB>AC20==V , 45O:V 7
=8E <>6CBL 1CB8 A<5@B5;L=> =5157?5G=8<8, =0?@8::04 5:AD>;V0B82=89 45<0B8B, A8=4@><
!BV25=A0 6>=A>=0, B>:A8G=89 5?V45@<0;L=89 =5:@>;V7. /:I> ?@>B03>< ?5@H>3> ?5@54=L>3>
:C@AC ;V:C20==O 28=8:0;8 B0:V @50:FVW, B> @878: WE 28=8:=5==O C ?0FVT=BV2 7=0G=>
71V;LHCTBLAO. "5@0?VN ?@5?0@0B>< V® \$>@B5 =5>1EV4=> 2V4O2V ?5@H8E >7=0: H:V@=>3>
28A8?C, C@065==O A;87>28E >1>;>=: B0 V=H8E 0;5@3VG=8E ?@>O2V2.
0AB>AC20==O =V<5AC;V4C <>65 ?>@CHC20B8 6V=>GC D5@B8;L=VABL V =5 @5:<5=4CTBLAO
6V=:0<, O:V ?;0=CNBL 203VB=VABL. V=:0<, O:8< A::04=> 70203VB=VB8, 01>B8<, EB> ?5@51C20T =0
>1AB565==V 7 ?@82>4C 157?;V44O, =5 @5:<5=4CTBLAO ?@87=0G0B8 ?@5?0@0B V® \$>@B5.
;O B870=V48=C.
4=>G0A=5 70AB>AC20==O CYP1A2-V=3V1VB>@V2 7 B870=V48=>< =5 @5:<5=4CTBLAO.
VA;O @0?B>2>W 2V4H284:>3> 7=865==O 4>78 C ?0FVT=BV2 <>65 28=8:=CB8 0@B5@V0;L=0
3V?5@B5=7VO B0 B0EV:0@4VO. >:@5<8E 28?04:0E B0:0 @8:>H5B=0 0@B5@V0;L=0 3V?5@B5=7VO
<>65 A?@8G8=8B8 V=AC;LB. V:C20==O B870=V48=>< =5 A;V4 ?@8?8=OB8 @0?B>2>, 0 BV;L:8
?>ABC?>2> 7=86CNG8 4>7C.
;O ?0FVT=BV2 V7 =8@>:2>N =54>AB0B=VABN(:;V@5=A :@50B8=V=C < 25 <;/E2) @5:<5=4>20=0
?>G0B:>20 4>70 AB0=>28BL 2 <3 1 @07 =0 4>1C. >7C A;V4 ?V428IC20B8 ?>A;V4>2=>, =525;8:8<8 :@>:0
<8, 7 C@0EC20==O< 5D5:B82=>ABV B0 ?5@5=>A8<>ABV.
>2V4><;O;>AO ?@> ?5GV=:>2C =54>AB0B=VABL, ?>2O70=C V7 70AB>AC20==O< B870=V48=C, >4=0:
C ?0FVT=BV2, O:V >B@81>2V 4>78 4> 12 <3, F5 A?>AB5@V30;>AO @V4:>. # 7207:C 7 F8< @5:>
<5=4CTBLAO :>=B@>;N20B8 DC=:FVN ?5GV=:8 C ?0FVT=BV2 V7 ;;V=VG=8<8 A8<0<8, I> 2:07CNBL
=0 ?5GV=:>2C =54>AB0B=VABL (=0?@8::04 =C4>B0, 2B@0B0 0?5B8BC 01> ?V428I5=0 2B>
<;N20=VABL =52V4><>W 5BV>;>3VW). 0AB>AC20==O ?@5?0@0BC V® \$>@B5 A;V4 ?@8?8=8B8, O:I>
@V2=V " 01> ACT C A8@>20BFV :@>2V ?5@528ICNBL 25@E=N <56C =>@<8 C 3 @078 V 1V;LH5
?@>B03>< B@820;>3> ?5@V>4C.
@B5@V0;L=0 3V?>B5=7VO <>65 28=8:=CB8 ?V4 G0A 70AB>AC20==O B870=V48=C, 0 B0:>6 O:
@57C;LB0B ;V:0@AL:>W 270T<>4VW 7 V=3V1VB>@0<8 CYP1A2 B0/01> 0=B83V?5@B5=782=8<8
?@5?0@0B0<8. >2V4><;O;>AO ?@> B06:V D>@<8 0@B5@V0;L=>W 3V?>B5=7VW, B0:V O: 2B@0B0
A2V4><>ABV B0 F8@:C;OB>@=89 :>;0?A.
!;V4 4>B@815@56=>ABV ?@8 70AB>AC20==V ?@5?0@0BC V® \$>@B5 V7 70A>10<8, O:V
?>4>26CNBL V=B5@20; QT (=0?@8::04 F870?@84, 0
15@56=VABL =5>1EV4=0 I>4> ?0FVT=BV2 7 VH5N E2>@>1>N A5@FO B0/01> A5@F52>N
=54>AB0B=VABN. "0:8< ?0FVT=B0< A;V4 ?@>2>48B8 7 @53C;O@=<8< V=B5@20;0<8 =0 ?>G0B:C
70AB>AC20==O ?@5?0@0BC V® \$>@B5.
5@54 70AB>AC20==O< FL>3> ?@5?0@0BC C ?0FVT=BV2 7 1EV4=> @5B5;L=> >FV=N20B8
A?V22V4=>H5==O @878:-:>@8ABL.

>A2V4 70AB>AC20==O 4VBO< B0 ?V4;VB:0< >1<565=89, V B>AC20==O B870=V48=C FV9
:0B53>@VW ?0FVT=BV2 =5 @5:><5=4CTBLAO.
!;V4 4>B@815@56=>ABV ?@8 70AB>AC20==V FL>3> ?@5?0@0BC ?0FVT=B0< ;VB=L>3> 2V:C.

0AB>AC20==O C ?5@V>4 203VB=>ABV 01> 3>4C20==O 3@C44N.

03VB=VABL.

@84CH5==O A8=B57C ?@>AB03;0=48=C <>65 =5A?@8OB;82> 2?;8=CB8 =0 203VB=VABL B0/01>
@>728B>: ?;>40. 0=V, >B@8<0=V ?@8 5?V45;>3VG=8E 4>A;V465==OE, 4>72>;ONBL 7@>18B8
28A=>2>: ?@> B5, I> =0 @0==VE B5@ABV 70AB>AC20==O ?@5?0@0BV2, I> ?@83=VGCNBL A8=B57
?@>AB03;0=48=C, 71V;LHCT @878: <8<>2V;L=>3> 01>@BC, 28=8:=5==O C ?;>40 204 A5@FO V
30AB@>H878AC. 1A>;NB=89 @878: @>728B:C 0=><0;VW A5@F52>-AC48==>W A8AB5<8 ?V428I82AO
7 <5=H =V6 1 % ?@81;87=> 4> 1,5 %. 2060TBLAO, I> @878: 71V;LHCTBLAO 7V 71V;LH5==O< 4>78 V
B@820;>ABV 70AB>AC20==O.

5 A;V4 ?@89<0B8 =V<5AC;V4 ?V4 G0A ?5@H>3> V 4@C3>3> B@8<5AB@C 203VB=>ABV 157
:@09=L>W =5>1EV4=>ABV. # @07V 70AB>AC20==O ?@5?0@0BC 6V=:0<, I> =0<030NBLAO
70203VB=VB8, 01> 2 ?5@H>

B@5BL>

" ?=52<>:0@4V0;L=>3> B>:A8G=>3> C@065==O (7 ?5@54G0A=8< 70:@8BBO< 0@B5@V0;L=8E
?@>B>: V 3V?5@B5=7VTN 2 A8AB5W 0@B5@VW);

" 48ADC=:FVW =8@>;, O:0 <>65 ?@>3@5AC20B8 4> =8@:>2>W =54>AB0B=>ABV 7 @>728B:><
<0;>2>44O.

<0B5@V V ?;>40 2 :V=FV 203VB=>ABV <>6;825:

" 71V;LH5==O G0AC :@>2>B5GV;

" 0=B803@530FV9=89 5D5:B, O:89 <>65 28=8:=CB8 =02VBL ?@8 70AB>AC20==V 4C65 =87L:8E 4>7
?@5?0@0BC;

" ?@84CH5==O A:>@>GC20;L=>W 4VO;L=>ABV <0B:8, I> <>65 ?@8725AB8 4> 70B@8 ?>4>265==O
?5@V>4C ?>;>3V2.

">

/: , I> ?@83=VGCNBL A8=B57 ?@>AB03;0=48=C, =V<5AC;V4 <>65 A?@8G8=OB8 ?5@54G0A=5
70:@8BBO 10B0;>2>W ?@>B>:8, ;535=52C 3V?5@B5=7VN, >;V3C@VN, <0;>2>44O. @>AB0T @878:
@>728B:C :@>2>B5GV, A;01:>ABV ?>;>3>2>W 4VO;L=>ABV B0 ?5@8D5@8G=>3> =01@O:C. A=CNBL
>:@52V4><;5==O ?@> =8@:>2C =54>AB0B=VABL C =5<>2;OB, <0B5@V O:8E 70AB>A>2C20;8 =V
<5AC;V4 =0?@8:V=FV 203VB=>ABV. >A;V465==O =0 B20@8=0E 4>25;8 0B8?>2C @5?@>4C:B82=C
B>:A8G=VABL ?@5?0@0BC, 0;5 4>AB>2V@=8E 40=8E I>4> 70AB>AC20==O =V<5AC;V4C 203VB=8<
=5 VA=CT.

0=V I>4> 70AB>AC20==O B870=V48=C 203VB=8< 6V=:0< >1<565=V, B>3> =5 A;V4 ?@87=0G0B8 C
?5@V>4 203VB=>ABV, 70 28=OB:> B8E 28?04:V2, :>;8 ?>B5=FV9=0 :>@8ABL 4;O <0B5@V ?5@528ICT
<>6;8289 @878: 4;O ?;>40.

>4C20==O 3@C44N.

>A;V48 =0 B20@8=0E ?>:070;8, I> B870=V48= ?@>=8:0T C 3@C4=5 <>;>: C =57=0G=V9 :V;L:>ABV.

A;V;L:8 =52V4><, G8 ?@>=8:0T =V<5AC;V4 C 3@C4=5 <>;>:, 70AB>AC20==O ?@5?0@0BC
?@>B8?>:070=> C ?5@V>4 3>4C20==O 3@C44N.

\$5@B8;L=VABL.

0AB>AC20==O =V<5AC;V4C <>65 ?>3V@H8B8 D5@B8;L=C DC=:FVN C 6V=>;, B><5=4CTBLAO
?@87=0G0B8 6V=:0<, O:V =0<030NBLAO 70203VB=VB8. V=:0<, I> <0NBL B@C4=>IV 7 =0AB0==O<
203VB=>ABV 01> ?@>E>4OBL 4>A;V465==O 7 ?@82>4C 157?;V44O, A;V4 ?@878=8B8 26820==O =V
<5AC;V4C. /:I> 203VB=VABL 2AB0=>2;5=0 ?V4 G0A 70AB>AC20==O =V<5AC;V4C, B> ;V:0@<0T 1CB8
?@> F5 ?@>V=D>@<>20=89.

**40B=VABL 2?;820B8 =0 H284:VABL @50:FVW ?@8 :5@C20==V 02B>B@0=A?>@B> 01> V=H8<8
<5E0=V7<0<8.**

?;82=V<5AC;V4C=0 740B=VABL :5@C20B8 02B>>1V;5< V 28:>=C20B8 @>1>B8, I> ?>B@51CNBL
?V428I5=>W C2038, =5 282G02AO. 4=0: B870=V48=, O:89 2E>48BL 4> A:;04C ?@5?0@0BC, <>65
A?@8G8=8B8 A>=;82VABL, 70?0<>@>G5==O B0/01> 0@B5@V0;L=C 3V?>B5=7VN, B0:8< G8=><
?>A;01;NNG8 740B=VABL ?0FVT=B0 :5@C20B8 02B>>1V;5< 01> ?@0FN20B8 7 <5E0=V7<0<8. 878:8
7@>AB0NBL ?@8 >4=>G0A=>3>;N.
">ABV, I> ?>B@51CT 28A>:>W :>=F5=B@0FVW C2038 B0 H284:>W @50:FVW, =0?@8:;04 2V4
:5@C20==O B@0=A?>@B=8<8 70A>10<8 01> @>1>B8 7 <0H8=0<8 V <5E0=V7<0<8.

!>AV1 70AB>AC20==O B0 4>78.

<5B>N 70?>1V30==O 28=8:=5==N B0 4;O ?>A;01;5==O ?@>O2C ?>1VG=8E @50:FV9 ?@5?0@0B A;V4
?@89<0B8 ?@>BO3>< =09:>@>BH>3> G0AC B0 2
@5?0@0B ?@89<0NBL 2=CB@VH=L> ?VA;O W48 V 70?820NBL 4>AB0B=L>N :V;L:VABN @V48=8.
0:A8<0;L=0 B@820;VABL ;V:C20==O 15 4V1.
>@>A;V.> 1 B01;5BFV 2 @078 =0 4>1C 2@0=FV B0 225G5@V. VA;O 4>AO3=5==O 7=51>;N20;L=>3>
5D5:BC 70AB>AC20==O ?@5?0@0BC A;V4 ?@8?8=8B8.
0FVT=B8 ;VB=L>3> 2V:C.>@5:FVO 4>78 =5 ?>B@V1=0.
0FVT=B8 7 ?>@CH5==O< DC=:FVW =8@>.: ;O ?0FVT=BV2 V7 ;53:8< 01> ?>V® \$>@B5.

VB8.

@5?0@0B ?@>B8?>:070=89 4VBO

5@54>7C20==O.

/8<8. 5B0@3VO, A>=;82VABL, =C4>B0, 1;N20==O, 1V;L 25?V30AB@0;L=V9 4V;O=FV, H;C=:>2>-
:8H:>20 :@>2>B5G0, 0@B5@V0;L=0 3V?5@B5=7VO, 1@048:0@4VO, 3>AB@0 =8@:>20 B0 ?5GV=:>20
=54>AB0B=VABL, 0@B5@V0;L=0 3V?>B5=7VO, 70?0<>@>G5==O, 7, =5A?>:V9, ?@83=VG5==O
48E0==O, @5A?V@0B>@=89 48AB@5A, ?>4>265==O V=B5@20;C QT, 0=0DV;0:B>W4=V @50:FVW B0
:>0.
V:C20==O. !?5F8DVG=>3> 0=B84>BC =5 VA=CT.V:C20==O ?5@54>7C20==O A8<0B8G=5 V ?V4B@8
%2>@8< ?@>BO3>< ?5@H8E 4 3>48= ?VA;O ?@89>1EV4=> ?@><8B8 H;C=:>: B0 ?@89=OB8
0:B82>20=5 2C3V;;O (60 100 3 4;O 4>@>A;8E). 5<>4V0;V7 =5 5D5:B82=89.
5>1EV4=89 @5B5;L=89 :>=B@>;L DC=:FVW =8@>: V ?5GV=:8.

>1VG=V @50:FVW.

>1VG=V @50:FVW, ?>2O70=V 7 =V<5AC;V4>

I>:C :@>2>=>A=>W B0 ;VW A8AB50=578=>DV;VO, B@>1>F8B>?5=VO, ?0=F8B>?5=VO, ?C@?C@0.
I>:C VW A8AB5<8: ?V428I5=0 GCB;82VABL, 0=0DV;0:AVO.

>@CH5==O <5B01>;V73V?5@:0;VT

I>:C =5@2>2>W A8AB5<8: 70?0<>@>G5==O, 3>;>2=89 1V;L, A>=;82VABL, 5=F5D0;>?0BVO (A8=4@>
< 59T), V=AC;LB.

I>:C ?A8EV:8: 2V4GCBBO AB@0EC, 4@0BV2;82VABL, =5@2>7=VABL, =VG=V 60E;82V
A=>284V==O.

I>:C >@30=V2 7>@C: =5GVB:VABL 7>@C, @>7;048 7>@C.

I>:C >@30=V2 A;CEC B0 @V2=>2038: 25@B83> (70?0<>@>G5==O).

I>:C A5@F52>-AC48==>W A8AB5<8: B0EV:0@4VO, 0@B5@V0;L=0 3V?5@B5=7VO, 35<>@03VW,
;01V;L=VABL 0@B5@V0;L=>3> B8A:C, ?@8?;828, A5@F520 =54>AB0B=VABL, V=D0@:B.

I>:C 48E0;L=8E H;OEV2, >@30=V2 3@C4=>W :;VB:8 B0 A5@54>ABV==O: 7048H:0, 0AB<0, 1
@>=E>A?07<.

I>:C H;C=:>2>.:8H:>2>3> B@0:BC: 4V0@5O, =C4>B0, 1;N20==O, 70?>@, <5B5>@87<, 30AB@8B,
1V;L C 682>BV, 48A?5?AVO, AB<0B8B, 7010@2;5==O :0;C C G>@=89 :>;V@, H;C=:>2> :8H:>20
:@>2>B5G0, 28@07:0 B0 ?5@D>@0FVO 28@07:8 H;C=:0 01> 420=04FOB8?0;>W :8H:8, :@82025
1;N20==O, 703>AB@5==O :>;VBV2 B0 E2>@>18 @>=0, 30AB@8B.

I>:C 35?0B>1V;V0@=>W A8AB5<8: 35?0B8B, DC;L B>

I>:C H:V@8 B0 WW ?@840B:V2: A25@1V6, H:V@=89 28A8?, ?V428I5=0 ?VB;82VABL, 5@8B5<0, 45@
<0B8B, :@>?82O=:0, 0=3V>=52@>B8G=89 =01@O:, =01@O: >1;8GGO, ?>;V<>@D=0 5@8B5<0, A8=4@>
< !BV25=A0 6>=A>=0, B>:A8G=89 5?V45@<0;L=89 =5:@>;V7, CB2>@5==O ?CE8@V2.

I>:C =8@>: B0 A5G>284V;L=>W A8AB5<8: 487C@VO, 35<0BC@VO, 70B@828?CA:0==O, =8@:>20
=54>AB0B=VABL, >;V3C@VO, V=B5@AB8FV0;L=89 =5D@8B.
030;L=V ?>@CH5==O: =01@O:8, A;01:VABL, 0AB5=VO, 3V?>B5@.
>1VG=V @50:FVW, ?>2O70=V 7 B870=V48=>
I>:C :@>2>=>A=>W B0 ;VW A8AB5 5B5EVW 01> A8=FV, B@><1>F8B>?5=VO.
I>:C VW A8AB5<8: ?V428I5=0 GCB;82VABL, 0=0DV;0:AVO.
A8EVG=V @>7;048: 157A>==O, ?>@CH5==O A=C, 30;NF8=0FVW, 45?@5AVO.
I>:C =5@2>2>W A8AB5<8: A>=;82VABL, 70?0<>@>G5==O, A?;CB0=VABL A2V4<>ABV, 25@B83>,
157A>==O, ?>@CH5==O A=C, A8=:>?0;L=V AB0=8 (2B@0B0 A2V4<>ABV, 7<;V==O), 71C465==O,
=5@2>7=VABL, ?0@5AB57VW.
I>:C A5@F52>-AC48==>W A8AB5<8: 0@B5@V0;L=0 3V?>B5=7VO, 1@048:0@4VO, A8=:>?5,
2V4GCBBO A5@F518BBO, ?>4>265==O A53<5=B0 QT.
I>:C H;C=:>2>-.8H:>2>3> B@0:BC: ACEVABL C @>BV, 1>;V 2 H;C=:>2>-.8H:>2>
30AB@>V=B5AB8=0;L=V @>7;048, 7=865==O 0?5B8BC , =C4>B0, 1;N20==O , 70?>@, 4V0@5O.
I>:C 35?0B>1V;V0@=>W A8AB5<8: ?V428I5=V @V2=V B@0=A020B:8 :@>2V, 35?0B8B, ?5GV=:>20
=54>AB0B=VABL, 6>2BO=8FO.
I>:C A:5;5B=> <O7>2>W A8AB5<8: <O7>20 A;01:VABL,<V0;3VO, 1V;L C A?8=V, A?0AB8G=V
A:>@>G5==O <□O7V2, B@5<>@.
030;L=V ?>@CH5==O: ?V428I5=0 2B><;N20=VABL, 0AB5=VO, A;01:VABL, A8=4@× 2V4?>4V1=89
AB0=.
I>:C >@30=V2 7>@C: 70BC<0=5==O 7>@C.
I>:C H:V@8 B0 WW ?@840B:V2: A25@1V6, H:V@=89 28A8?, :@>?82O=:0, 0;>?5FVO.

"5@ABV.3 @>:8.

#<>28 715@V30==O.

15@V30B8 ?@8 B5□ 2 >@83V=0;L=V9 C?0:>2FV.

15@V30B8 2 =54>ABC?=>

#?0:>2:0.

> 10 B01;5B>: C 1;VAB5@V, :>65= C :0@B>==V9 C?0:>2FV. > 10C?0:>2>: C :0@B>==V9 :>@>1FV.

0B53>@VO 2V4?CA:C. 0 @5F5?B>

8@>1=8:.

CAC< %5;BE:5@ ". ".

VAF57=0E>465==O 28@>1=8:0 B0 9>3> 04@5A020465==O 4VO;L=>ABV.

!289 (A), =4;. @50 '>?0=V, EV204V (046.), =4VO.